

UNIVERSITY OF MICHIGAN HEALTH SYSTEM (UMHS)  
 UNIVERSITY OF MICHIGAN HOSPITALS AND HEALTH CENTERS  
 ADMINISTRATIVE STRUCTURE  
**PATIENT CARE AND NURSING SERVICES**

Director & Chief Executive Officer  
 D. Strong, MBA

Senior Associate Director  
 Patient Care Services and  
 Chief of Nursing Services  
 M. Calarco, PhD, RN

Director, Finance & Business Operations  
 K. Moore, MBA

Assistant to the Chief of Nursing  
 B. Wetula, BSN, RN

Director, Nursing Research,  
 Quality and Innovation  
 L. Shever, PhD, RN

Interim Director, Professional  
 Development and Education  
 L. Blondy, PhD, RN

Director, Home Care Services  
 and Respiratory Care  
 K. Bandy, RRT

Director of Nursing &  
 Patient Care Services  
 Transplant, Trauma, Surgical and  
 Emergency Services  
 F. Lundy, MS, RN

Director of Nursing &  
 Patient Care Services  
 Internal Medicine &  
 Cardiovascular Center  
 S. Diccion-MacDonald, MS, RN

Director of Nursing & Patient  
 Care Services, Pediatric,  
 Perinatal & Psychiatric Services  
 M. Britton, MSN, RN, CNAA

Director of Nursing, Operating Rooms  
 & Post Anesthesia Department  
 Perioperative Nursing  
 S. Murphy, MSN, RN\*\*

Chief Nursing Informatics Officer  
 Marna Flaherty-Robb, RN, MSN, CNS

Director of Nursing &  
 Patient Care Services  
 Ambulatory Care Nursing  
 C. Laughlin, MS, RN\*

Director of Ancillary  
 Nursing Services  
 J. Shlafer, MSA, RN

\* Dual Reporting to Ambulatory Care  
 \*\* Dual Reporting to COO